



Defense Acquisition Workforce Key Information

Purchasing
As of FY18Q3 (30 June 2018)





| Human Capital Fact Sheet | | | | | | | | | | |
|--|-------------------------|-------------------------|--------------------------|-------------------------------------|-------------------------|-------------------------|--------------------------|-------------------------------------|--|--|
| | | FY 2 | 2008 | | | FY20 | 18Q3 | | | |
| Defense Acquisition Workforce Purchasing and Procurement | Purch Civilian (Civ) | Purch Military (Mil) | Total Purch (Civ+Mil) | Defense Acquisition Workforce | Purch Civilian (Civ) | Purch Military (Mil) | Total Purch (Civ+Mil) | Defense Acquisition Workforce | | |
| Size & Composition | | | | | | | | | | |
| Workforce Size | 1,184 | 12 | 1,196 | 125,879 | 1,321 | 0 | 1,321 | 169,063 | | |
| Change in size from 2008 | - | - | - | - | 12% | -100% | 10% | 34% | | |
| Civilian/Military Composition | 99% | 1% | - | 88% / 12% | 100% | 0% | - | 91% / 9% | | |
| Educational Attainment | | | | | | | | | | |
| Bachelor's Degree or Higher | 13% | 33% | 13% | 77% | 30% | | 30% | 84% | | |
| Graduate Degree | 2% | 0% | 2% | 29% | 5% | | 5% | 40% | | |
| Certification | | | | | | | | | | |
| Level I or Higher Achieved | 59% | 0% | 59% | 72% | 78% | | 78% | 85% | | |
| Level II or Higher Achieved | 42% | 0% | 41% | 61% | 59% | | 59% | 72% | | |
| Level III Achieved | 21% | 0% | 20% | 36% | 3% | | 3% | 41% | | |
| Position Certification Requirement Met or Exceeded | 53% | 0% | 52% | 58% | 69% | | 69% | 75% | | |
| Within 24 Months of Certification Requirement | 33% | 100% | 33% | 27% | 28% | | 28% | 22% | | |
| Does Not Meet Certification Requirement | 15% | 0% | 15% | 14% | 4% | | 4% | 3% | | |
| Planning Considerations | | | | | | | | | | |
| Average Age | 51 | 30 | 50 | 46 | 48 | | 48 | 45 | | |
| Workforce Life-Cycle Model (YRE)* % Future/Mid-Career/Senior | 7/23/69(%) | - | - | 20/23/57 (%)(Civ) | 18/28/54(%) | | - | 24/26/49(%) | | |
| Average Years of Service | 20 | 10 | 20 | 17 | 13 | | 13 | 15 | | |
| Retirement Eligible* | 265(23%) | - | - | 19,051(17%) (Civ) | 261(20%) | - | - | 29,101(19%) | | |
| Retirement Eligible w/in 5 Years* | 300(26%) | - | - | 21,315(19%) (Civ) | 231(17%) | - | - | 25,072(16%) | | |
| Total Gains/Losses* | 337/320 | - | - | 14,245/15,030 (Civ) | 220/420 | - | - | 17,613/12,259 | | |

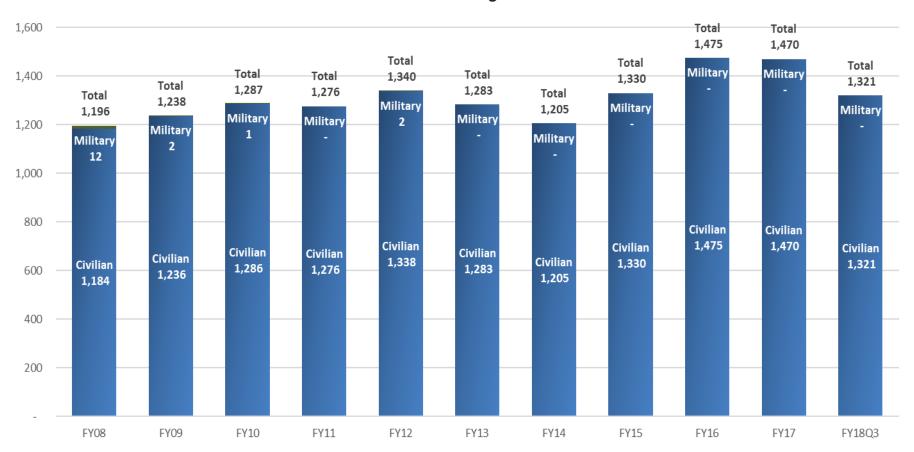
Source: Data generated by OUSD(A&S)/Human Capital Initiatives using the A&S Workforce Data Mart & analysis support from RAND.



Total Historic Workforce



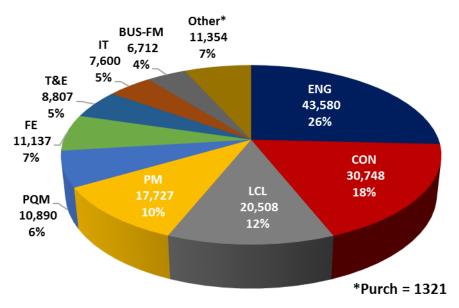
Purchasing





AWF by Component and Career Field





| | | | Marine | | | | % |
|-----------------------------|--------|--------|--------|-----------|------------|--------|--------|
| FY18Q3 | Army | Navy | Corps | Air Force | 4th Estate | Totals | Total |
| Auditing | • | - | | ı | 4,209 | 4,209 | 2.5% |
| Business - CE | 250 | 535 | 34 | 524 | 91 | 1,434 | 0.8% |
| Business - FM | 1,743 | 2,086 | 179 | 2,123 | 581 | 6,712 | 4.0% |
| Contracting | 7,895 | 6,115 | 541 | 8,246 | 7,951 | 30,748 | 18.2% |
| Engineering | 9,024 | 22,726 | 342 | 9,385 | 2,103 | 43,580 | 25.8% |
| Facilities Engineering | 4,705 | 5,634 | 33 | 670 | 95 | 11,137 | 6.6% |
| Information Technology | 1,744 | 3,170 | 223 | 1,400 | 1,063 | 7,600 | 4.5% |
| Life Cycle Logistics | 6,907 | 6,124 | 621 | 3,514 | 3,342 | 20,508 | 12.1% |
| Production, Quality and Man | 1,387 | 3,689 | 42 | 454 | 5,318 | 10,890 | 6.4% |
| Program Management | 3,352 | 5,571 | 758 | 6,141 | 1,905 | 17,727 | 10.5% |
| Property | 51 | 64 | - | 17 | 259 | 391 | 0.2% |
| Purchasing | 344 | 381 | 42 | 52 | 502 | 1,321 | 0.8% |
| S&T Manager | 497 | 508 | 3 | 2,851 | 118 | 3,977 | 2.4% |
| Small Business | - | - | - | - | 4 | 4 | 0.002% |
| Test and Evaluation | 1,896 | 3,214 | 127 | 3,201 | 369 | 8,807 | 5.2% |
| Unknown/Other | 8 | 2 | - | - | 8 | 18 | 0.01% |
| Totals | 39,803 | 59,819 | 2,945 | 38,578 | 27,918 | 160 | ,063 |
| Component % | 23.5% | 35.4% | 1.7% | 22.8% | 16.5% | 165 | ,003 |



Purchasing Workforce Historical Size by Agency FY08 - FY18Q3



| Purchasing Defense Acq Workforce Agency | FY08 | FY10 | FY12 | FY14 | FY16 | FY17 | FY18Q3 |
|---|-------|-------|-------|-------|-------|-------|--------|
| Navy | 478 | 497 | 455 | 442 | 424 | 407 | 381 |
| MARINE CORPS | 67 | 65 | 67 | 59 | 52 | 50 | 42 |
| ARMY | 319 | 351 | 382 | 265 | 365 | 409 | 344 |
| AIR FORCE | 142 | 145 | 113 | 80 | 67 | 62 | 52 |
| DLA | 153 | 188 | 270 | 289 | 485 | 502 | 464 |
| DISA | 13 | 17 | 15 | 15 | 16 | 13 | 14 |
| DHA | 2 | - | 11 | 24 | 15 | 13 | 12 |
| DCAA | - | 3 | 8 | 8 | 6 | 7 | 7 |
| DCMA | 3 | 3 | 3 | 7 | 35 | 5 | 1 |
| DTRA | 1 | 2 | 2 | 2 | 1 | 1 | 1 |
| DoD HRA | 1 | 2 | 3 | 1 | 1 | • | 1 |
| DSCA | 1 | 1 | 1 | 1 | 1 | • | 1 |
| DSS | - | 1 | 1 | 1 | 1 | 1 | 1 |
| MDA | 3 | 1 | 1 | 1 | 1 | • | - |
| DAU | - | 2 | • | • | • | • | - |
| DeCA | - | 1 | 1 | • | • | • | - |
| WHS | 1 | 1 | ı | • | • | 1 | - |
| DFAS | 1 | 1 | • | • | • | • | - |
| DoDEA | 9 | 5 | 4 | 7 | 3 | • | - |
| DTIC | 1 | • | • | • | • | • | - |
| DMA | - | 1 | 2 | 2 | 1 | ı | - |
| USUHS | - | | 1 | | 2 | - | - |
| NDU | 1 | 2 | - | - | - | - | - |
| IG | - | - | 1 | 1 | - | - | - |
| TOTAL | 1,196 | 1,287 | 1,340 | 1,205 | 1,475 | 1,470 | 1,321 |

| ~ | av e l |
|----------------------------------|------------------------|
| % Change Since FY08 | % Change Since FY17 |
| Since F108 | Since F117 |
| -20% | -6% |
| -37% | -16% |
| 8% | -16% |
| -63% | -16% |
| 203% | -8% |
| 8% | 8% |
| 500% | -8% |
| | 0% |
| -67% | -80% |
| 0% | 0% |
| 0% | |
| 0% | |
| | |
| | 0% |
| -100% | 0% |
| -100% | 0% |
| -100% | 0% |
| -100% | 0% |
| | 0% |
| -100% | 0% |
| -100% -100% | 0% |
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| -100% -100% -100% -100% | 0% |
| -100% -100% -100% -100% | 0% |
| -100% -100% -100% -100% | 0% -10% |



Purchasing Workforce Historical (Quarterly) Size by Agency FY16Q3 - FY18Q3



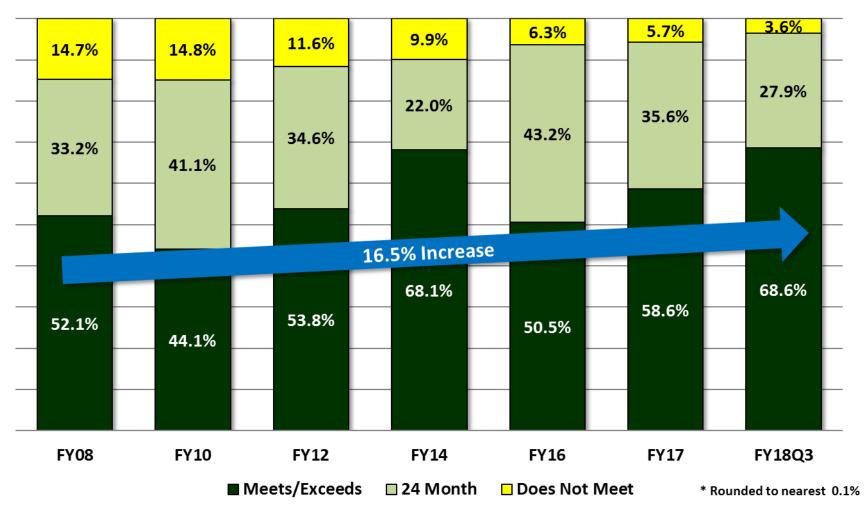
| D. Alberton | | | | | | | | | |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Purchasing | | | | | | | | | |
| Defense Acq Workforce | FY16Q3 | FY16Q4 | FY17Q1 | FY17Q2 | FY17Q3 | FY17Q4 | FY18Q1 | FY18Q2 | FY18Q3 |
| Agency | | | | | | | | | |
| Navy | 433 | 424 | 417 | 414 | 409 | 407 | 392 | 372 | 381 |
| MARINE CORPS | 53 | 52 | 54 | 52 | 52 | 50 | 47 | 48 | 42 |
| ARMY | 309 | 365 | 432 | 441 | 426 | 409 | 389 | 365 | 344 |
| AIR FORCE | 72 | 67 | 64 | 63 | 61 | 62 | 62 | 59 | 52 |
| DLA | 494 | 485 | 499 | 495 | 511 | 502 | 481 | 481 | 464 |
| DISA | 15 | 16 | 16 | 16 | 12 | 13 | 13 | 12 | 14 |
| DHA | 19 | 15 | 16 | 15 | 15 | 13 | 12 | 11 | 12 |
| DCAA | 5 | 6 | 6 | 6 | 6 | 7 | 7 | 5 | 7 |
| DCMA | 47 | 35 | 27 | 24 | 20 | 5 | 3 | 2 | 1 |
| DTRA | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| DoD HRA | 1 | 1 | - | - | - | - | 1 | 1 | 1 |
| DSCA | 1 | 1 | - | - | - | - | 1 | 1 | 1 |
| DSS | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| MDA | 1 | 1 | - | - | - | - | - | - | - |
| DoDEA | 4 | 3 | 2 | 2 | 1 | - | - | - | - |
| USUHS | 2 | 2 | 1 | 1 | - | - | - | - | - |
| | | | | | | | | | |
| | | | | | | | | | |
| TOTAL | 1,458 | 1,475 | 1,536 | 1,531 | 1,515 | 1,470 | 1,410 | 1,359 | 1,321 |

| % Change Since FY17Q3 |
|--------------------------|
| -7% |
| -19% |
| -19% |
| -15% |
| -9% |
| 17% |
| -20% |
| 17% |
| -95% |
| 0% |
| |
| |
| 0% |
| |
| -100% |
| |
| \ |
| -13% |





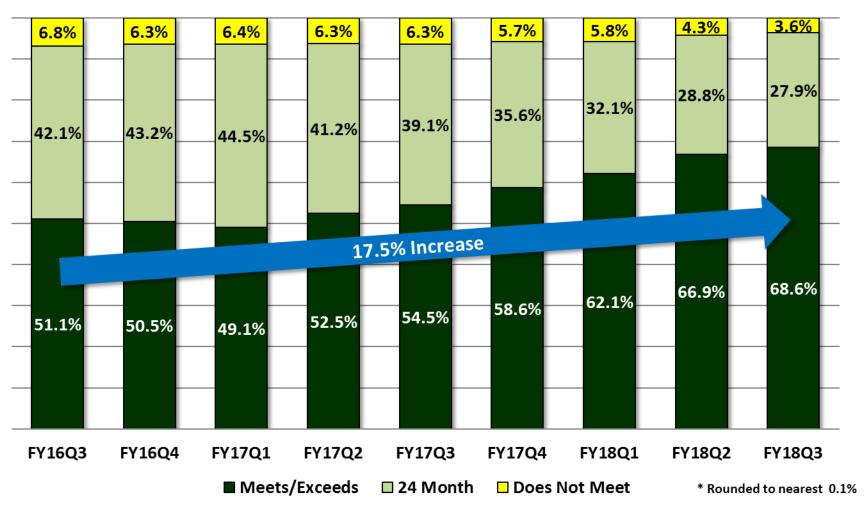
Purchasing



Purchasing Historical (Quarterly) DAWIA Certification FY16Q3 — FY18Q3



Purchasing

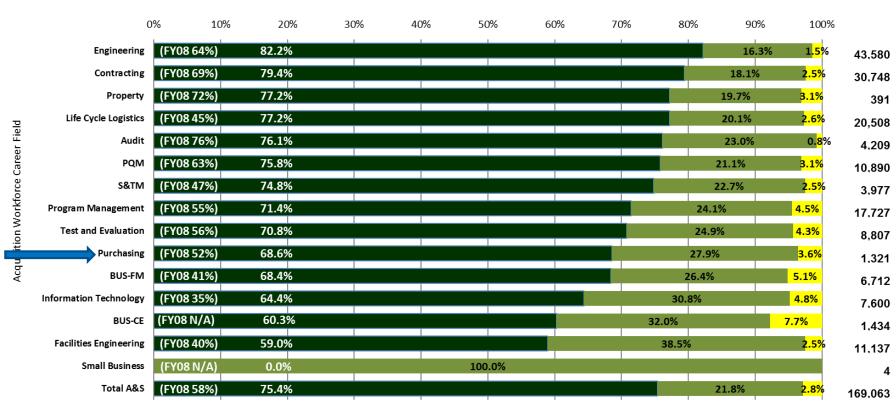




Purchasing DAWIA Certification by Career Field



Certification Level "Meet/Exceed" Rates by Career Field A&S (FY18Q3)



- Meets or Exceeds Position Certification Level Requirements
- Certification requirement not met and member within 24 month period
- Certification requirements not met and member beyond 24 month period

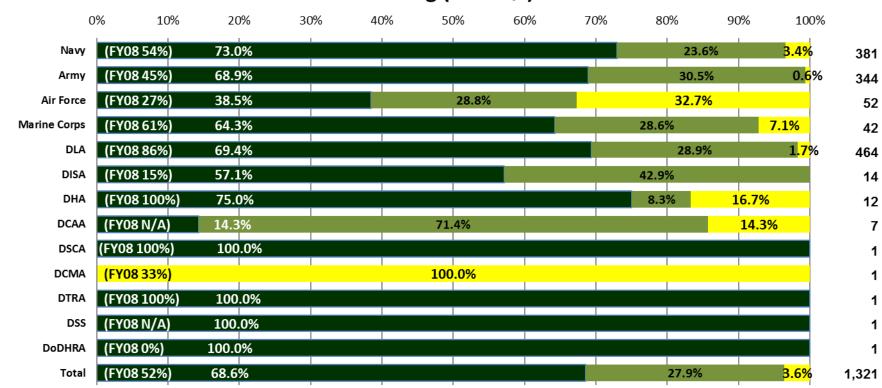


Acquisition Workforce Component

Purchasing DAWIA Certification by Component



Certification Level "Meet/Exceed" Rates by Component Purchasing (FY18Q3)



- Meets or Exceeds Position Certification Level Requirements
- Certification requirement not met and member within 24 month period
- Certification requirements not met and member beyond 24 month period



Purchasing DAWIA Certification Matrix + Bench Strength



| Purchasing | ▼ Ach | ieved Cer | tification I | Level | | |
|---------------------------------|----------------------|-----------|--------------|-----------|-----------------|---|
| Required Certification Level | No Level Achieved | Level I | Level II | Level III | FY18Q3 TOTAL | % Meets Certification Requirement |
| Level I | 128 | 133 | 91 | 6 | 358 | 64.2% |
| Level II | 149 | 112 | 636 | 36 | 933 | 72.0% |
| Level III | 1 | - | 2 | 3 | 6 | 50.0% |
| Unspecified | 17 | 1 | 5 | 1 | 24 | |
| FY18Q3 TOTAL | 295 | 246 | 734 | 46 | 1,321 | 68.6% |
| _ | 22.3% | 18.6% | 55.6% | 3.5% | | |

No Level Achieved includes those within the 24 month grace period

| Bench Strength | | | | | | | | |
|----------------|-----------|------------|-------------------|--|--|--|--|--|
| | # Meet or | % Meets or | | | | | | |
| Org | Exceeds | Exceeds* | Career Field Rank | | | | | |
| DAW | 127,526 | 75.4% | | | | | | |
| Army | 31,313 | 78.7% | | | | | | |
| Navy | 44,740 | 74.8% | | | | | | |
| Marine Cor | 2,059 | 69.9% | | | | | | |
| Air Force | 27,405 | 71.0% | | | | | | |
| 4th Estate | 22,009 | 78.8% | | | | | | |
| Purchasing | 905 | 68.6% | 10 of 14 | | | | | |

^{**} Based on population total without unspecified positions

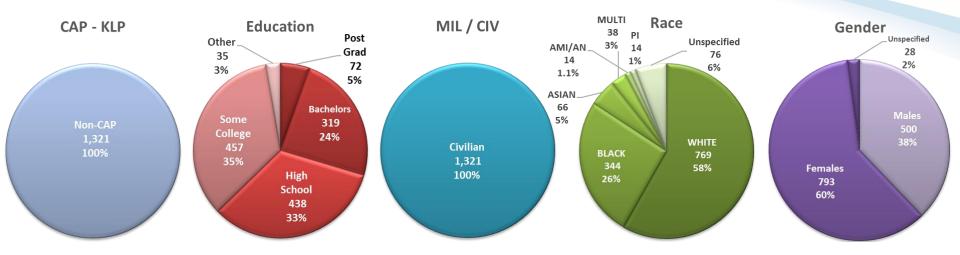
| Contification Bossissment | Meets | Within 24 | Does Not | DAW | | |
|---------------------------|---------|-----------|----------|-------|--------------|------------------------|
| Certification Requirement | ivieets | Months | Meet | TOTAL | | |
| Level I | 230 | 100 | 28 | 358 | 27.1% | |
| Level II | 672 | 249 | 12 | 933 | <i>70.6%</i> | |
| Level III | 3 | 3 | - | 6 | 0.5% | |
| Unspecified | 1 | 16 | 7 | 24 | 1.8% | |
| Purchasing TOTAL | 906 | 368 | 47 | 1,321 | | = Compliance |
| | 68.6% | 27.9% | 3.6% | | | = Exceeds Requirements |
| • | | | | | | |

^{*} NOTE: Rounded to nearest 0.1%



Purchasing Demographics





| Occupied Position Type | Purch | asing | Entire DAW | | |
|---|-------|--------|------------|-------|--|
| Key Leadership Positions (KLPs) | - | 0.0% | 1,195 | 0.7% | |
| Critical Acquisition Positions (CAPs) * | - | 0.0% | 16,558 | 9.8% | |
| Non-CAP Positions | 1,321 | 100.0% | 151,120 | 89.4% | |
| Unknown | - | 0.0% | 190 | 0.1% | |
| TOTAL | 1,321 | | 169,063 | | |

^{* =} Number of CAPs, excluding KLPs (no double counts)

| Highest Level of Education | Purch | asing | Entire DAW | | |
|----------------------------|-------|-------|------------|-------|--|
| Post Grad | 72 | 5.5% | 67,982 | 40.2% | |
| Bachelors | 319 | 24.1% | 74,020 | 43.8% | |
| High School | 438 | 33.2% | 11,918 | 7.0% | |
| Some College | 457 | 34.6% | 12,519 | 7.4% | |
| Other | 35 | 2.6% | 2,624 | 1.6% | |
| TOTAL | 1,321 | | 169,063 | | |

| Military / Civilian | Purchasing | | Entire l | DAW |
|---------------------|------------|--------|----------|-------|
| Civilian | 1,321 | 100.0% | 153,396 | 90.7% |
| Military | - | 0.0% | 15,667 | 9.3% |
| TOTAL | 1,321 | | 169,063 | |

| Race | Purchasing | | Entire DAW | |
|-------------|------------|-------|------------|-------|
| WHITE | 769 | 58.2% | 123,628 | 73.1% |
| BLACK | 344 | 26.0% | 20,326 | 12.0% |
| ASIAN | 66 | 5.0% | 11,372 | 6.7% |
| MULTI | 38 | 2.9% | 4,607 | 2.7% |
| AMI/AN | 14 | 1.1% | 1,016 | 0.6% |
| PI | 14 | 1.1% | 849 | 0.5% |
| Unspecified | 76 | 5.8% | 7,265 | 4.3% |
| TOTAL | 1,321 | | 169,063 | |

| Gender | Purchasing | | Entire DAW | |
|-------------|------------|-------|------------|-------|
| Males | 500 | 37.9% | 118,376 | 70.0% |
| Females | 793 | 60.0% | 48,615 | 28.8% |
| Unspecified | 28 | 2.1% | 2,072 | 1.2% |
| TOTAL | 1,321 | | 169,063 | |



Purchasing Size by Occupational Series



| Civilian Occupational Series | Purchasing | |
|---|------------|-----------|
| 1105 - Purchasing Agent | 1,250 | 94.6% |
| 1101 - Business and Industry Specialist | 51 | 3.9% |
| 1106 - Procurement Clerk / Technician | 2 | 0.2% |
| 0301 - Administration & Program Staff | 2 | 0.2% |
| 0343 - Management and Program Analyst | 5 | 0.4% |
| 2003 - Supply Management Specialist | 2 | 0.2% |
| Other | 9 | 0.7% |
| TOTAL CIVILIAN | 1,321 | Civilians |



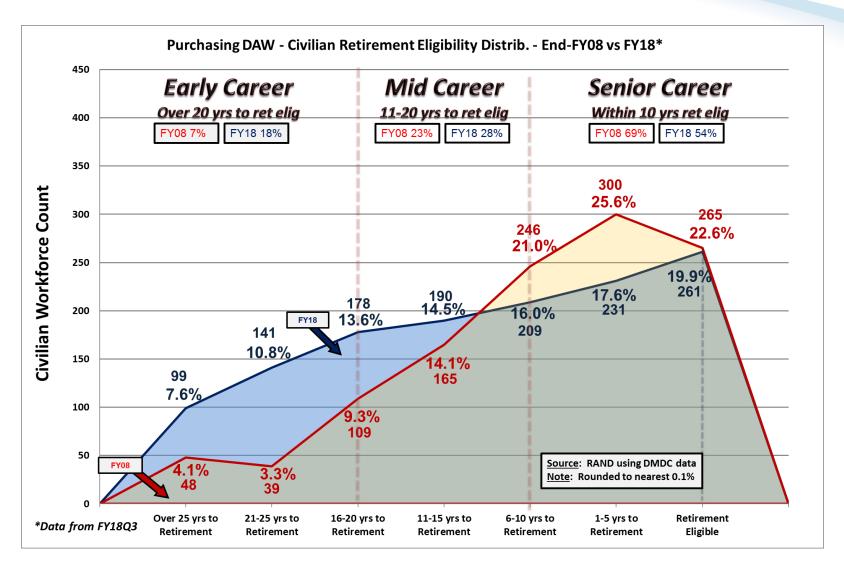


RAND NDRI Forces and Resources Policy Center Data Retirement / Loss Slides FY18Q3



Purchasing Civilian Retirement Eligibility Distribution - FY08 / FY18

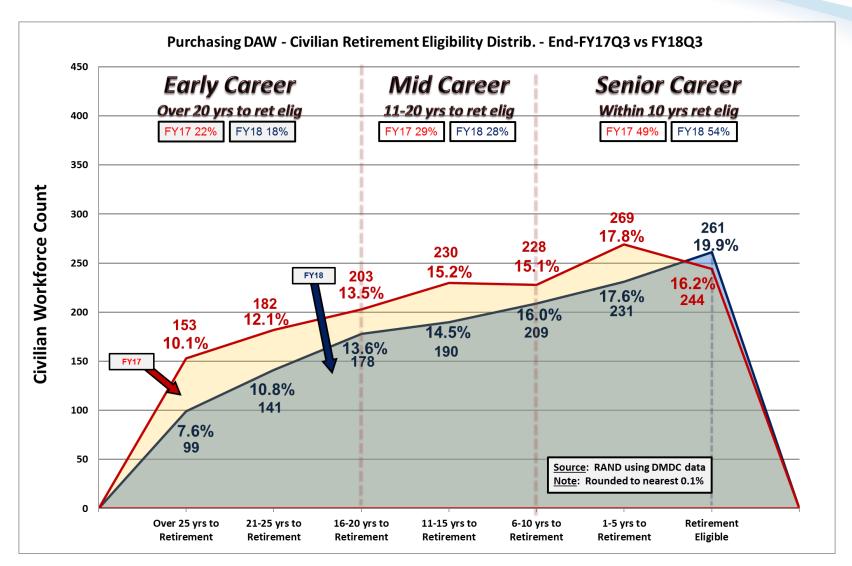






Purchasing Civilian Retirement Eligibility Distribution – 1 yr- FY17Q3 / FY18Q3





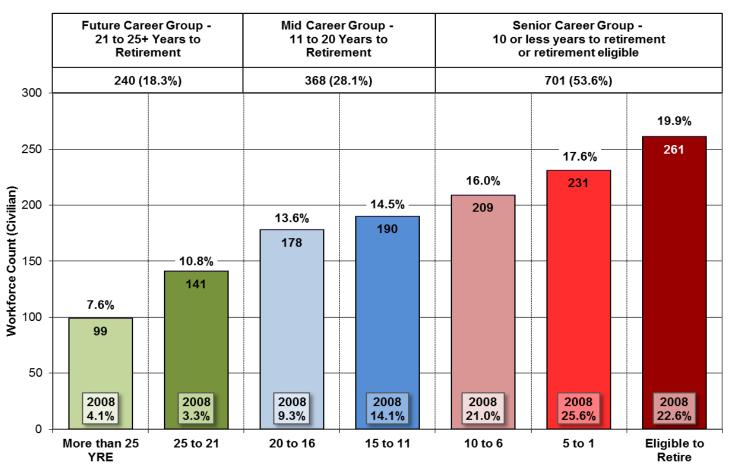


Purchasing Workforce Lifecycle Model by YRE



Defense Acquisition Workforce Lifecycle Model (WLM)

by Years to Retirement Eligibility (YRE) - Civilian (FY2018Q3) - Purchasing and Procurement



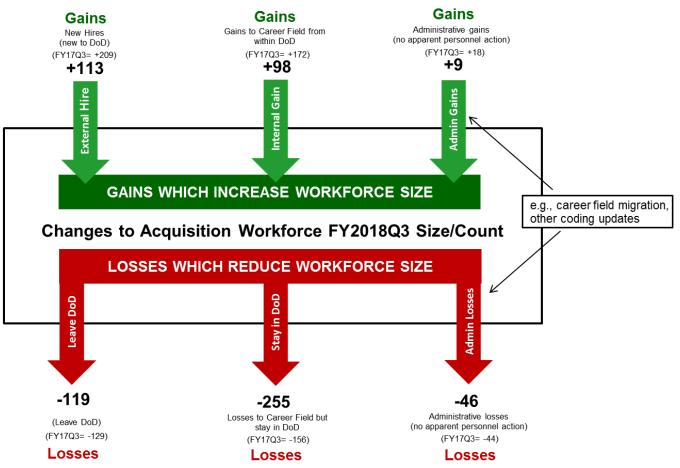


Purchasing Gains/Losses – New Hires Internal/External, Administrative



Defense Acquisition Workforce (Civilian) (FY2018Q3) - Purchasing and

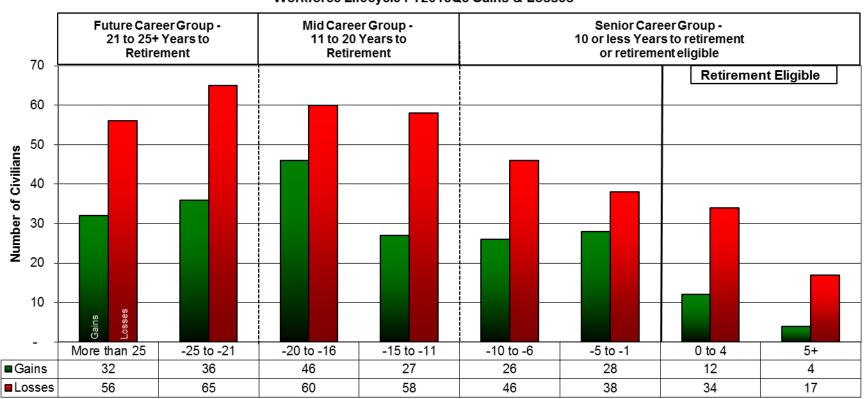
Gains and Losses by External to DoD, Internal to DoD, and Administrative Categories





Defense Acquisition Workforce (Civilian) - Purchasing and Procurement

Workforce Lifecycle FY2018Q3 Gains & Losses*



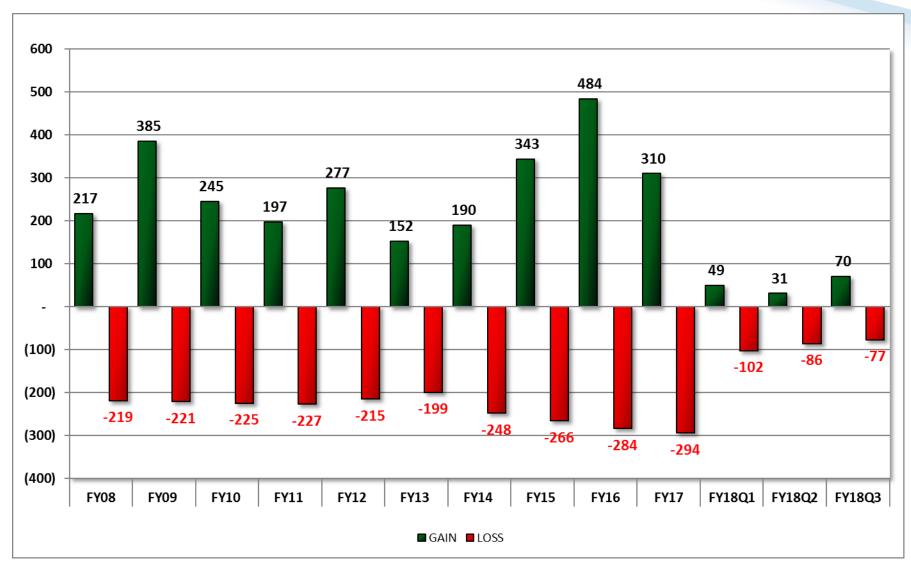
Career Lifecyle by Years to Retirement Eligibilty

^{*}Does not include administrative gains and losses



Purchasing Historical Gains and Losses FY08 - FY18



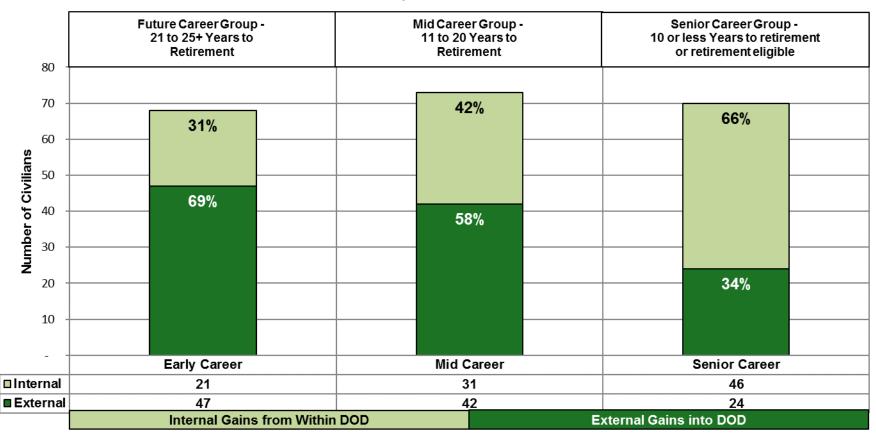






Defense Acquisition Workforce (Civilian) - Purchasing and Procurement

Workforce Lifecycle FY2018Q3 Gains*



^{*}Does not include administrative gains

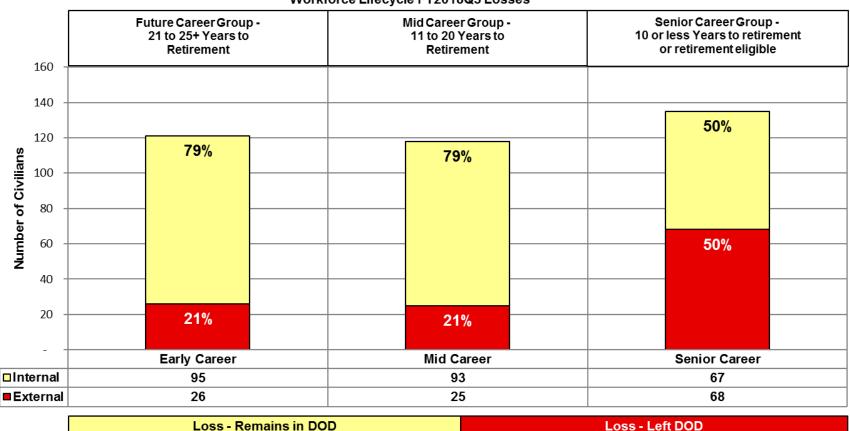


Purchasing Internal/External Loss % by Career Group



Defense Acquisition Workforce (Civilian) - Purchasing and Procurement

Workforce Lifecycle FY2018Q3 Losses*

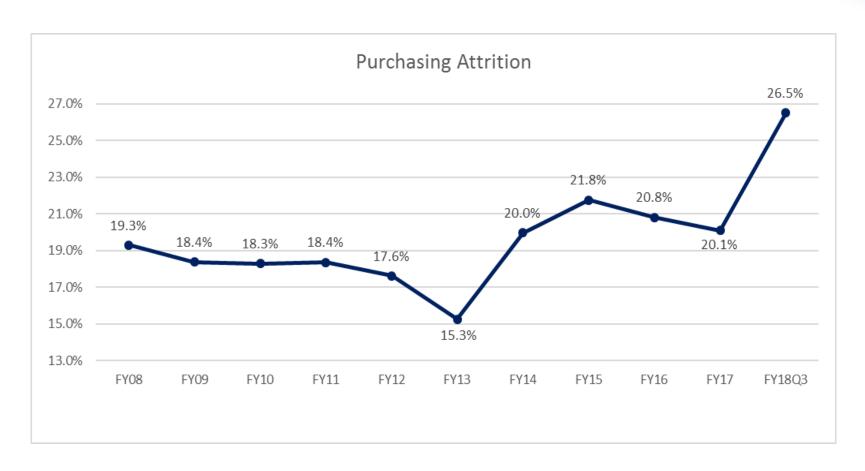


*Does not include administrative losses



Annual Attrition Rates





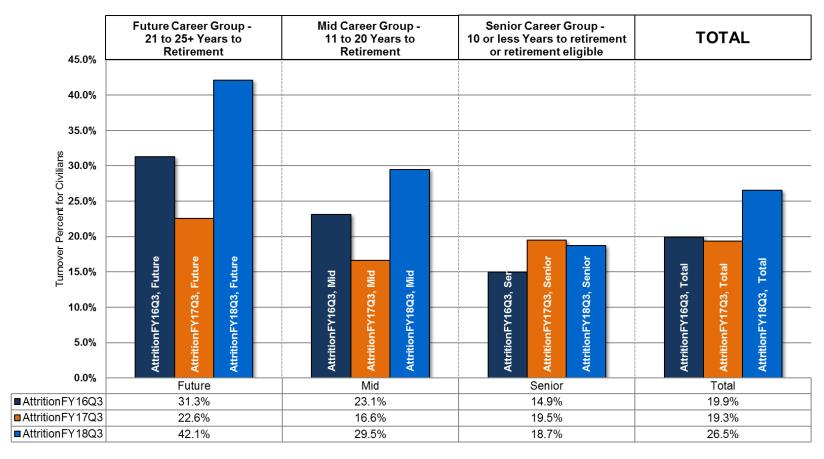
*FY18Q3 includes attrition rate from end of FY17Q3 through FY18Q3



Purchasing Attrition Rates by Career Group



Defense Acquisition Workforce Attrition - Purchasing and Procurement (Civilian) (FY16Q3, FY17Q3, FY18Q3)(by Career Lifecycle Group)

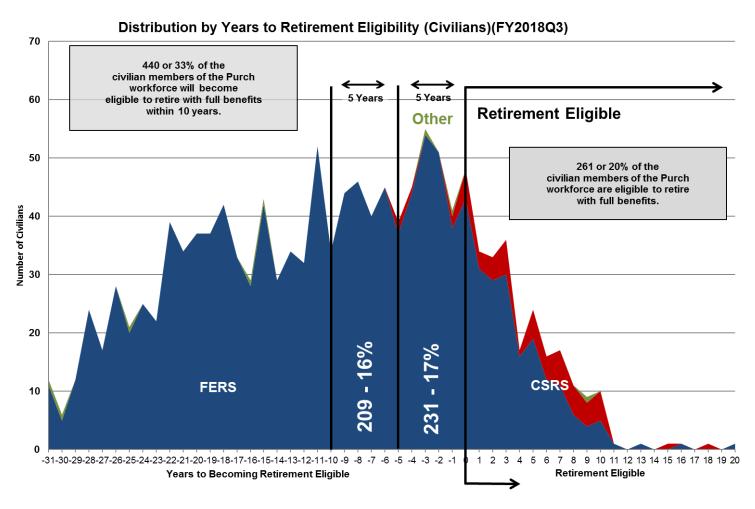




Purchasing Civilian Distribution by Years to Retirement Eligibility



Defense Acquisition Workforce - Purchasing and Procurement







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